Anton Oilfield Services Group

Ulliek

Strategic Framework & 2013 Strategy Update



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Strategic Framework and Review

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2013 Strategy Update
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Markets

Products

Strategic Resource Alignment

Financial



Strategy Framework and 2013 Strategy Update | Page 3

Strategic Framework & Review

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Long-term Strategic Objective

To be a leading global oilfield services company with a strong foothold in China

Integrated services	To provide one-stop oilfield technical solutions, establishing a leadership position in integrated services

Strong foothold in China	To supply resources and operational support from China
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Continue to fulfill the integrated service strategy, strengthening the construction of regular service capacity and the investment in such service equipment. Shift towards integrated services with regular services driven by technical services targeting high-Accelerate integrated end markets from a sole focus on services for high-end markets.

Integrated services with regular services driven by technical services targeting high-end markets

Focus on technical services targeting highend markets



Strategy Framework and 2013 Strategy Update | Page 6

2013 Strategy Update

2013 Strategic Focus

Markets

- Domestic: Strengthen cooperation with strategic partners for business development purposes; place primary focus on unconventionals
- **Overseas:** Continue the "follow-up" strategy; enter the national oil company (NOC) market

Products

Continue to push ahead with the integrated services strategy; strengthen the capacity of providing regular services

Strategic Resources Alignment

- Increase equipment investment in core service areas; accelerate the construction of industry bases to enhance self-sufficiency in tool design & manufacturing
- Make targeted R&D investment to increase cost competitiveness
- Continue to expand talent resources to prepare for long-term growth

Financial

- Maintain fast growth in revenue and stable profitability
- Increase debt financing efforts



2013 Market Strategy Highlights

Antopol

Overview of Domestic Market in 2013

2013 Domestic Market Trends

- Domestic E&P market expected to go through further opening up and additional favorable policies in natural gas to be introduced, substantially driving up E&P activities
- Unconventional gas to remain a spotlight in E&P



2013 Domestic Gas Market Strategies

- Forge strategic partnership with and supplement the service capacity of state-owned oilfield services companies as a key business development strategy
- Concentrate on natural gas business with particular focus on unconventionals
- Further consolidate leadership position in Tarim, Erdos and Sichuan basins

Overview of Overseas Market in 2013

2013 Overseas Market Trends

- Chinese investors expected to accelerate overseas expansion and with their E&P spending outside China set to record rapid growth
- E&P investment in the Middle East and Latin American regions to remain relatively active and a hotspot for overseas investment by Chinese investors



2013 Overseas Market Strategies

- Adhere to the "follow-up" strategy and strengthen the presence in existing markets, and further increase business volume in the ME region
- Make every effort to push ahead with the Latin American market strategy
- Start cooperation with other NOCs



2013 Product Strategy Highlights

MAAA

AAA

Product Strategy by Cluster

Drilling Technology	•	Promote integrated services to boost the demand for single services
	•	Grow the turnkey drilling business through the addition of land rigs
	1	Strengthen the service capacity of directional drilling; achieve self-sufficiency in directional drilling apparatus
	•	Broaden the application of oil-based drilling fluid service in extended regions and markets
Well completion	•	Accelerate the construction of Tianjin well-completion tools testing, experiment and assembly base; strengthen building of self sufficiency capacity



- Maintain market leadership position in multistage fracking services and promote new fracking techniques and their applications
- Continue to invest in pressure pumping equipment to enhance its service capacity
- Continue to invest in coiled tubing equipment and develop new techniques
- Promote self-developed new materials and chemical products

Tubular Services



- Invest in leasing resources and vigorously develop the leasing business
- Enhance testing and repair capacity



2013 Star Services

Multistage Fracking for Horizontal Wells Downhole Operation Cluster

Pressure Pumping

Downhole Operation Cluster

 Key application: tight oil and gas, shale gas Key application: tight oil and gas, shale gas

Oil-based Drilling Fluid

Drilling Technology Cluster

 Key applications: High temperature high pressure wells, tight oil and gas, shale gas

Coiled Tubing

Downhole Operation Cluster

Key application: acidization, sand blasting perforation, milling, CT tools and new techniques, tight oil and gas, shale gas

Directional Drilling

Drilling Technology Cluster

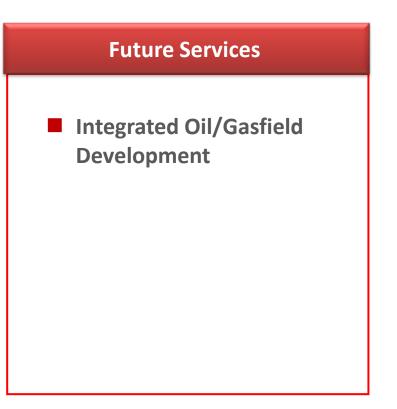
 Key applications: High temperature high pressure wells, tight oil and gas, shale gas



Services in the Pipeline in 2013

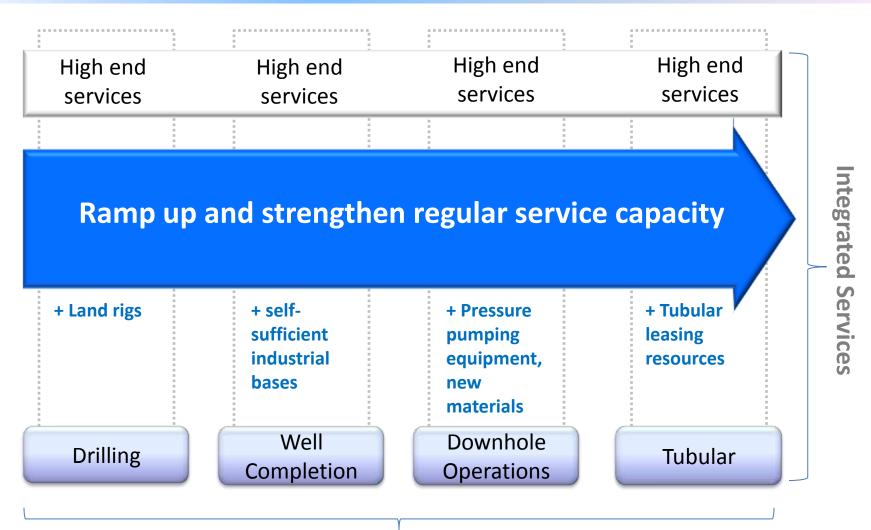
New Services in 2013

- Turnkey drilling projects driven by rig resources
- Production well completion
 - New fracking technical service
 - New materials





Strengthen Regular Services and Enhance Integrated Service Capabilities



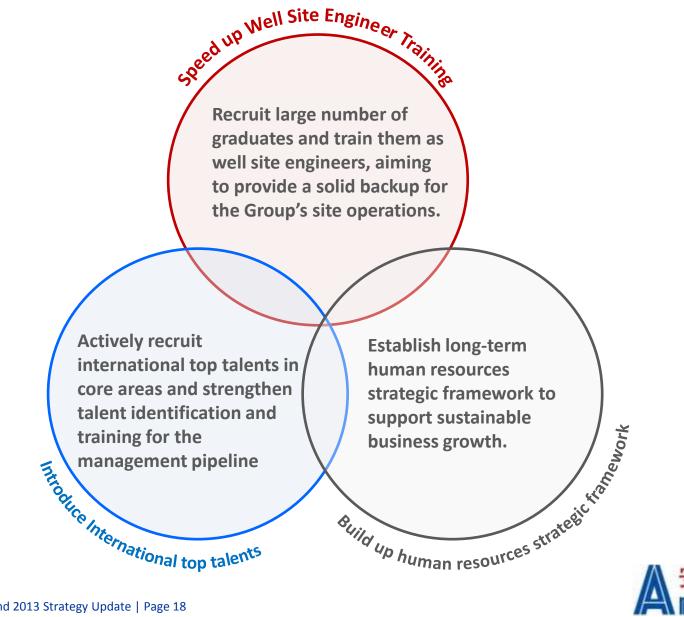
Integrated Services



2013 Strategic Resource Alignment

HE:

2013 Human Resource Alignment





2013 CAPEX Allocation

Investment	 Continue to invest in pressure pumping equipment, directional drilling equipment and coiled tubing equipment; make proper investment in land rigs to propel rapid development in turnkey drilling business Make full efforts to construct industrial bases to enhance self-sufficiency in core services
M&A	 Look for M&A and partnership opportunities that fit in the Group's integrated business strategy, and may expand its product line, enhance in-house capacity or bring access to new markets
R&D	Conduct targeted R&D in major technology applications



2013 Financial Strategy Highlights

Financial Strategy in 2013

Fast Growth in Revenue

 Continue to develop new product services and enter new markets to maintain fast revenue growth.

Stable Profitability

 Continue to strengthen cost control and enhance efficiency to achieve stable profitability.

More Debt Financing Channels Utilize different debt financing channels including MTN issuance, supply chain financing and financial leasing to provide adequate sources of capital for the Group's business development.





ENHANCED INTEGRATED SERVICE CAPABILITIES WITH STRONGER REGULAR SERVICES ON A FAST TRACK TO GROWTH