Guidance on

Human Resources Strategy

March 2011





- The information contained in our presentation is intended solely for your reference. In addition, such information contains projections and forwardlooking statements that reflect the Group's current views with respect to future events and financial performance.
- These views are based on information we believe to be reliable but the Group does not guarantee its accuracy and thus it should not be relied on. The assumptions these views based on are subject to various risks. No assurance can be given that future events will occur, that projections will be achieved, or that the Group's assumptions are correct. Actual results may differ materially from those projected. Past track record cannot be used as guidance for future performances.



1. Adjustment of manpower structure



Date	31 December 2009	30 June 2010	31 December 2010
Number of employees of the Group	1,210	976	1,038

- Anton Oilfield Services Group outsourced those low-level and ancillary types of work in the first half of 2010 in order to improve the manpower structure, enhance the technical service capability and raise the efficiency of human resources management.
- Focus on enhancing high-level posts that match with the characteristics of oilfield technical services and the strategic development direction of the Company.

Note: The Group had 1,210 employees in 2009. Due to the manpower restructuring in the first half of 2010, the Group had outsourced ancillary posts, which led to a drop in the number of contracted employees. The current employee structure puts more emphasis on core posts and features of a technical service company.

1. Adjustment of manpower structure



The manpower structure better matches with the features of a technical service company



The manpower structure highlights the technical service and marketing capabilities. The overall percentage of technical services, domestic and international marketing staff continues to rise, exceeding 80%. The percentage will be maintained in the future.

The percentage of Grade 5 employees or above continues to increase, demonstrating the advantage of the economy of scale of the technical service team.

2. 2010 human resources data



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3. 2011 human resources goals



Total number of employees	It is expected that the total number of employees of the Group will be over 1,200, up 20%, in 2011.
Manpower structure	 In 2011, the percentage of technical and marketing staff will be maintained at around 80% of the total number of employees. Structural optimization will be continued in order to emphasize the capabilities of technical research and development as well as on-site operation. In 2011, Grade 5 employees or above will be around 360 people, around 30% of the total number of employees.
Campus recruitment	The Company will recruit a total of 238 graduates from domestic and overseas universities in 2011
Cost and efficiency	Human resources expenses such as labor and training costs will be within 15% of the Group's sales revenue in 2011.